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WEBVTT
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1
00:00:00.000 --> 00:00:03.298
Recording.
00:00:03.298 --> 00:00:07.860
All right, we still have people joining us, but we're going to go ahead
and get started.
00:00:07.860 --> 00:00:14.968
Um, as cat said, my name is Wanda Crocker, and I am the division state
lead for provider relations.
00:00:14.968 --> 00:00:29.039
And we're meeting today to talk about the divisions, organizational
efficiency, and specifically relates to provider relations. Most of you
have probably heard a little bit about organizational efficiency, but
many of you have not.
00:00:29.394 --> 00:00:44.064
So, including in the presentation today are some intro slides as to what
organizational efficiency is and why the division is on this journey of
examining how we do things and how we can do things better.
00:00:48.810 --> 00:01:02.520
So, organizational efficiency is basically a way of aligning the way we
do business we're reshaping the culture of the division to align efforts
across all levels to promote efficient and effective work practices.
00:01:02.520 --> 00:01:06.870
1 of our goals is to improve the support to our provider network.
00:01:06.870 --> 00:01:16.260
Which is what we're going to talk about today. We want to promote
outstanding customer service, the individuals with intellectual and
development disabilities, and their families.
00:01:16.260 --> 00:01:25.469
Some of our goals for realigning the functions within the division are
the regional structure to address local issues and built capacity.
10
00:01:25.469 --> 00:01:39.775
```

Centralizing the functions that make sense for efficiency and consistency can be improved, established statewide workloads to minimize employees responsible for more than 1 job role or an equal amount of load.

11

00:01:39.805 --> 00:01:42.444

Then perhaps someone in a different region has.

12

00:01:42.780 --> 00:01:46.799

We want to utilize data to measure progress to make decisions.

1.3

00:01:46.799 --> 00:01:52.980

Established performance measures at the staff unit, regional office and division level.

14

00:01:52.980 --> 00:01:59.280

And we're planning to reshape our work culture to promote problem solving rooted and inner divisional teamwork.

15

00:01:59.280 --> 00:02:05.459

And obviously to make all of that possible, we have to secure the technology to support efficient work practices.

16

00:02:06.480 --> 00:02:14.669

So, why are we looking to change the some of these things are absolutely no shock to any of you because you live it every day.

17

00:02:14.669 --> 00:02:21.240

Our regulatory requirements increase while our resources and manpower remain and changed.

18

00:02:23.280 --> 00:02:32.219

We need to improve our consistency and every function we need to improve our job performance and our set job satisfaction.

19

00:02:32.219 --> 00:02:43.710

Managing reactively is not efficient or effective, so learning how to manage differently and more efficient is key and reacting does not resolve systemic issues.

2.0

00:02:43.710 --> 00:02:55.949

Why now we think everyone's probably heard of connection by now, but it's our new information management system that we're building, and it is going to modernize how the division conducts business.

```
21
00:02:55.949 --> 00:03:06.870
We're looking at streamlined practices and communication methods that
this system is going to create and so we need to make sure we have the
structure in place that accommodates and compliments.
2.2
00:03:06.870 --> 00:03:14.699
The system we're building, we want to be progressive, so we cannot carry
inefficient or ineffective practices into the new system.
00:03:14.699 --> 00:03:26.219
We need to break down existing silos that stand in the way of our
progress. So that's something that we look at as we look at org
efficiency as what are our barriers. And how do we break those down?
24
00:03:27.389 --> 00:03:30.719
So, right now we have 3 phases.
2.5
00:03:30.719 --> 00:03:40.710
Of implementation outlined phase 1 was provider relations, community,
living coordinators, the behavior services and self directed services.
26
00:03:40.710 --> 00:03:46.620
Phase 1 has been approved and we are.
2.7
00:03:46.620 --> 00:04:00.389
Fast implementing in fact, you might have participated in the tier 2 risk
prevention team presentation in June that team previously known as
coordinators.
00:04:00.389 --> 00:04:04.469
And so, in June, they held an event to discuss.
29
00:04:04.469 --> 00:04:15.629
The changes that they have made through org efficiency and how it impacts
providers and families. If you missed that event, you can find that on
our website under webinars.
30
00:04:15.629 --> 00:04:20.490
Under previous webinars, so that you can learn more about the specific.
31
00:04:20.490 --> 00:04:27.028
```

Activities related to community, living coordinators and their transition

into a tier to risk prevention team.

```
32
00:04:27.028 --> 00:04:31.528
Um, the phase 2 planning is underway.
```

33

00:04:31.528 --> 00:04:44.184

Um, the presentations have been made before the resource referral on the TCM technical assistance, and we, there's no start data implementation at this time for those.

34

00:04:44.483 --> 00:04:52.163

And then we do have a phase 3 where we're starting to look at all of those functions. The goal is to reexamine every function of the division.

35

00:04:52.913 --> 00:05:06.954

And look out what makes sense for that function and how can we organize it to work better so, when approve the teams develop transition plans and set target implementation date and we'll talk about the implementation targets for phase 1 here in a little bit.

36

00:05:08.184 --> 00:05:16.283

We'll do presentations to stakeholder groups to explain the new structure. Hence the June presentation from the tier 2 risk prevention team and the presentation. Now.

37

00:05:16.588 --> 00:05:23.908

From provider relations and we'll monitor implementation review. What's working and not working and implement solutions.

38

00:05:24.533 --> 00:05:36.144

We recognize that what we're undertaking is huge and I think when we really started digging into provider relations, it really became so much more apparent.

39

00:05:37.014 --> 00:05:45.144

Just how big an undertaking it is to look at how to create efficiencies in a single unit much less as an entire state.

40

00:05:45.624 --> 00:05:55.223

So, there's no saying that we have figured everything out perfectly on the 1st, try what we can promise to you what we've promised to our staff and to ourselves. Is that.

41

00:05:55.528 --> 00:06:06.028

We're dedicated to examining and reexamine what we've implemented and if we didn't get it right the 1st time, let's come back to the table and let's Relook at.

42

00:06:06.028 --> 00:06:09.569

An alternate plan to see if it'll work.

43

00:06:09.569 --> 00:06:15.028

So we want to talk with you obviously about provider relations so I'll dig right into it.

44

00:06:15.028 --> 00:06:23.249

And I'm going to share with you, the 1st slide is the provider relations structure, as you've known it prior to this date.

45

00:06:23.574 --> 00:06:35.303

What many people did not realize is when they think provider relations, they think the vendor service coordinator who works with providers. So that actually was not the entirety of the provider relations unit.

46

00:06:35.574 --> 00:06:38.934

The provider relations unit was 3 separate functions.

47

00:06:39.209 --> 00:06:42.689

It was vendor service coordinators who are.

48

00:06:42.689 --> 00:06:54.238

Basically, the equivalent for providers, what support coordinators are for individuals, or what TCM tax are for CCM entities. It also includes a community living coordinator.

49

00:06:54.238 --> 00:06:58.439

And it also included the self directed supports coordinator.

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00:06:58.439 --> 00:07:04.738

So, within 1 unit called provider relations, we had 3 very distinct separate functions.

51

00:07:05.004 --> 00:07:13.793

And then, as we'll talk about later, even within each 1 of those functions, there were sub functions. And so that's what we looked at.

52

00:07:14.093 --> 00:07:20.574

```
You can see from our existing map that the provider relations that, you
know, today has 11 leads.
53
00:07:21.088 --> 00:07:24.238
Posted at different regional and satellite offices.
54
00:07:24.238 --> 00:07:29.639
They currently supervise vendor service corner.
00:07:29.639 --> 00:07:36.178
Um, and so that's 1 supervisor supervising 3 distinct functions uh, some
team's.
56
00:07:36.178 --> 00:07:41.129
Some supervisors are supervising 8 people, some supervisors are
supervising 1.
57
00:07:41.129 --> 00:07:49.108
And then those PR leads were supervised by 8 different supervisors.
00:07:49.108 --> 00:07:53.759
Across regional directors and assistant regional directors.
00:07:53.759 --> 00:07:59.098
And so, um, so we really took a look at that. And what makes sense.
60
00:07:59.098 --> 00:08:03.088
And how can we create expertise.
61
00:08:03.088 --> 00:08:07.588
And specialist in the function.
00:08:07.588 --> 00:08:19.379
If their supervisor isn't a specialist, or can't be, because there are
over so many functions. So that's part of what we did. So I share with
you what we're.
63
00:08:19.379 --> 00:08:25.559
Transitioning to you. So the transition plan.
```

00:08:25.559 --> 00:08:31.499

And what we're already in the movement towards, we decided to separate the self directors.

65

00:08:31.499 --> 00:08:37.558

Support teams and the community living coordinators into their own unit.

66

00:08:37.558 --> 00:08:47.129

With their own specialized supervisors underneath the lead, the state lead or director for that specific program. So the.

67

00:08:47.129 --> 00:09:01.644

Um, are all moving underneath 2 specific specialized supervisors who only specialize in self directed services and they are supervised by the director of community living or self directed services.

68

00:09:03.474 --> 00:09:14.903

So the are all transitioning into their own unit under 3 CLC supervisors who specialize in that function and guiding those staff and their function and they are,

69

00:09:15.203 --> 00:09:19.254

those supervisors are supervised by the tier 2 state lead.

70

00:09:20.369 --> 00:09:26.399

Who specializes in that function and then she is supervised by the chief behavior analyst.

71

00:09:26.399 --> 00:09:36.058

So that leaves us with the way we wound up constructing it. We were able to create.

72

00:09:36.058 --> 00:09:39.298

Create the supervisors.

73

00:09:39.298 --> 00:09:47.399

From within the specialized unit so the 2 supervisors are actually previously.

74

00:09:47.724 --> 00:10:00.264

Not so what we chose to do was reallocate some vacant to be able to create the supervisors from the specialist that were performing the work.

7 =

00:10:00.653 --> 00:10:09.833

So that was super exciting because then, who know the work, the best are creating are supervising and likewise for the CLC.

```
76
00:10:11.153 --> 00:10:25.494
And so that meant that provider relations as we know it as we're growing
and changing into it's keeping all 11 of the PR leads, but we're going to
separate into specialized function. So.
77
00:10:25.859 --> 00:10:32.339
The PR leads that you are most familiar with and work with are the purely
supervised vendor service coordinators.
78
00:10:32.339 --> 00:10:37.109
And so instead of 11 there will be 6.
79
00:10:37.109 --> 00:10:43.109
And as 6 leads supervising 19 vendor service coordinators.
80
00:10:43.109 --> 00:10:48.719
That will be a supervisory load of no less than 3 and no greater than 5.
81
00:10:49.283 --> 00:11:00.953
So, we won't have the extreme highs and extreme loads of supervision
there anymore. It does create some challenges because that means PR
leaves are crossing over into regions that they haven't worked before.
82
00:11:02.063 --> 00:11:16.433
But the vendor service coordinator is the constant. They're the 1 that
you all work with the most often. So so you've probably asking I see some
little other little circles there. And so what did you do with the other
00:11:16.433 --> 00:11:17.903
Pr leads? Well.
00:11:18.239 --> 00:11:21.509
We are really, really excited.
85
00:11:21.509 --> 00:11:30.719
So these 2 things that the remaining 1, we are creating or have created
and enrollment and contract and rate team.
86
```

00:11:30.719 --> 00:11:43.798

So, what that team does, that's all 3 of those people are provider relations leads, or were supervisors of vendor service coordinators, and they are going to specialize in New provider enrollments.

87

00:11:44.813 --> 00:11:48.984

And I'm going to get into a little more detail of their specialization here in a minute on a different slide.

88

00:11:48.984 --> 00:12:00.203

So, I don't want to get too carried away, but I get excited when I talk about them and the other 2 PR leads are going to become dedicated assistive, technology and universal design.

89

00:12:00.538 --> 00:12:11.879

Team members, and that will be a team of 3 because there was a vendor service coordinator who you see community living coordinator. You has a passion for.

90

00:12:11.879 --> 00:12:19.229

Um, universal design and modifications, and he's joining that team. So by examining.

91

00:12:19.229 --> 00:12:27.538

What we had, and where we could move with it, we were able to create specialized units or sub units.

92

00:12:28.494 --> 00:12:39.474

So that what that does is the remaining PR leads in the vendor service course, were previously doing everything that the enrollment and contracts specialists are going to do their previously doing everything.

93

00:12:39.474 --> 00:12:47.543

The assistive technology universal design team did does, or parts of it. So, it's going to allow each function to separate.

94

00:12:47.879 --> 00:12:52.408

And focus on a smaller task at hand, a smaller structure.

95

00:12:52.408 --> 00:12:59.489

That we're hoping to create better knowledge, more consistencies and answers and, and just.

96

00:12:59.489 --> 00:13:03.989

And just, you know, when you're when we've all done more.

```
97
00:13:03.989 --> 00:13:18.658
With exactly what we had 10 years ago, we've all done more and so I think
people are really excited about being able to say, I don't have to know
that anymore because there's a specialist for that. So, um, we've had a
lot of fun with.
98
00:13:18.658 --> 00:13:26.938
Um, I'd like to introduce you to the new enrollment team to answer your
question. So you've had a lot of fun with that in the last few weeks of.
00:13:26.938 --> 00:13:35.068
Of referring that to our new specialists. So now I'm going to share with
you. Exactly what those functions look like.
100
00:13:35.068 --> 00:13:39.208
So, I want to look at the provider enrollment and rate team. 1st.
101
00:13:39.208 --> 00:13:46.259
So, again, this is 3 PR, leads who previously supervised vendor service
coordinators.
102
00:13:46.259 --> 00:13:50.188
They are going to man all new provider enrollment.
103
00:13:50.188 --> 00:13:55.589
Contacts I'll review all applications that come in.
104
00:13:55.589 --> 00:14:09.208
Do all of the initial truck with that provider and policy and procedure
and design set up working through certification, if necessary, et cetera,
all the way through them actually having.
105
00:14:09.208 --> 00:14:12.599
The capacity to Bill and Seymour, at which time?
106
00:14:12.599 --> 00:14:17.519
Well, they'll transition to a vendor service coordination team does that,
um.
107
00:14:17.519 --> 00:14:22.558
We get on average 80 to a 100 inquiries a month.
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108
00:14:22.558 --> 00:14:29.278
For community members, he wants to become provider providers for a
division, a developmental disabilities.
109
00:14:29.278 --> 00:14:33.869
We get lots of applications that.
110
00:14:33.869 --> 00:14:44.668
Are not approved and we get applications that are so this team is going
to man that it's going to create an efficiency in that right now we have
40 people meaning that process.
111
00:14:44.668 --> 00:14:48.328
And when they're meaning it, it then touches.
112
00:14:48.328 --> 00:14:56.879
4 people, so now we're going to have 3 people Manning that process and
it's going to touch 2 people or route through the hands of 2 different
people.
113
00:14:56.879 --> 00:15:00.028
So that's a huge efficiency.
114
00:15:00.533 --> 00:15:02.994
Contract service additions you as an existing provider,
115
00:15:02.994 --> 00:15:05.033
want to add a service to your contract,
116
00:15:05.033 --> 00:15:17.394
you'll start with your local vendor service coordinator who's going to
gather information get make sure everybody at the regional offices on
target and then the enrollment team is actually going to work with you
through,
117
00:15:17.604 --> 00:15:19.344
do I need new certification?
112
00:15:19.344 --> 00:15:28.073
Am I good with certification? Do I have qualified staff? And then they
will add that to your contract when you have everything that any in
place.
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119
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00:15:28.349 --> 00:15:36.119

We have 4 to 5 ownership changes or name changes in a year recently. It's been an uptick.

120

00:15:36.119 --> 00:15:48.509

If any of you have gone through that it's providers, you know, that that is a very squarely process. It's very challenging. There's no to exact same situations. And when you have 40 people statewide.

121

00:15:49.254 --> 00:15:56.453

Trying to do that who may not have touched that subject for 5 years that's a challenge. So we're narrowing it down.

122

00:15:56.453 --> 00:16:09.053

And now these 3 people are going to facilitate those processes to get consistent answers, consistent processes written so that we can help providers move through that change a lot quicker and smoother.

123

00:16:09.629 --> 00:16:16.408

Um, the other thing we're super excited about this team is also going to be processing all rate allocations score.

124

00:16:16.408 --> 00:16:29.729

Communications so previously, again, 40 provider relations team members across the state involved with communicating, whether a person receives an and necessitates the rate change or doesn't.

125

00:16:29.729 --> 00:16:35.609

And what that rate is so effective July 1 the.

126

00:16:35.609 --> 00:16:39.958

Provider enrollment team started processing those communications.

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00:16:39.958 --> 00:16:43.678

So, that has streamlined it quite a bit.

128

00:16:43.678 --> 00:16:52.979

What's really exciting for you all I know is providers. Consistency is always something that is an issue.

129

00:16:52.979 --> 00:17:05.608

And in concerning, and sometimes things get missed when there's so many hands trying to accomplish something. Um, so this 3, man team is streamlining the process. We've worked with the assessment.

130

00:17:05.608 --> 00:17:16.888

Or the assessment team to create a more streamlined process of communication, and it's going to eliminate the need for support coordinators and providers to submit additional documentation.

131

00:17:16.888 --> 00:17:22.318

For obvious changes for and group homes unless.

132

00:17:22.794 --> 00:17:37.253

You have temporary staffing, adjustments, authorized, because that's that's not something that we can not see budgetarily or fix for you in the billing system, but all of the and standard group homes that they can adjust.

133

00:17:37.253 --> 00:17:52.013

And so we're working with the business office as well to create a system where the enrollment team, and the business office modify those authorizations and budgets, and make those changes without any additional paperwork from a support coordinator provider.

134

00:17:53.003 --> 00:17:53.513

So,

135

00:17:53.544 --> 00:17:59.273

I think that's a huge enhancement that no one's going to be chasing paperwork to,

136

00:18:00.114 --> 00:18:09.894

to get a rate changed and things will happen be part of the process and happen immediately instead of waiting a week or 2 weeks for another part of the process to happen.

137

00:18:09.894 --> 00:18:13.584

Through paperwork, so we're hoping that you all will see that.

138

00:18:13.858 --> 00:18:17.999

Um, enhancements and feel that relatively quickly.

139

00:18:17.999 --> 00:18:23.429

They do have their own mailbox because new provider applicants.

140

00:18:23.429 --> 00:18:33.388

Have to know who to call if they're interested in becoming a provider when connection is on board provider enrollment will completely be done online.

141

00:18:33.388 --> 00:18:43.169

And they'll apply through connection, it'll all be reviewed and processed through connection and they won't need this email box. But until then we need that email box. Um.

142

00:18:43.169 --> 00:18:57.239

And just to reiterate, even though they're doing these things, I'll existing providers who want to add services to their contract that communication is still starts with your local vendor service coordinator because the regional office needs to know.

143

00:18:57.239 --> 00:19:00.868

What's happening? And then they'll route you um.

144

00:19:00.868 --> 00:19:05.578

To, you know, to the next step so we're really excited about those changes.

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00:19:05.578 --> 00:19:16.048

The next specialized team is a system technology, universal design, their responsibilities is going to be onboarding assistive, technology and homepod providers.

146

00:19:16.048 --> 00:19:21.689

They'll be doing consultation with the port coordinators utilization reviews.

147

00:19:21.689 --> 00:19:25.409

Regional offices and the stakeholders in general.

148

00:19:25.409 --> 00:19:31.888

They are already working towards training and resources for onboarding and ongoing purposes.

149

00:19:31.888 --> 00:19:40.078

They're going to carry a dedicated case load of assistive technology and Oman providers so that to support their vendor service coordinators at the local level.

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00:19:40.078 --> 00:19:47.308

Won't have to maintain the knowledge about these 2 services. Um, this specialized unit is going to do that.

151

00:19:47.308 --> 00:19:57.114

Um, we have website development and maintenance that they're going to be responsible for we have an interstate consortium that we participate with other states are pursuing technology.

152

00:19:57.114 --> 00:20:05.693

1st, and we're currently collaborating with Missouri Department of health and senior services to expand their assistive technology effort and share resources.

153

00:20:06.028 --> 00:20:09.509 We currently have 3 different.

154

00:20:09.509 --> 00:20:23.969

Technology or housing related contracts with outside entities, and that station empty housing and shift and this team will be the holders or owners of those contracts and point persons for communications.

155

00:20:23.969 --> 00:20:30.419

And only as we started working through or efficiency, did we really start finding out.

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00:20:30.419 --> 00:20:43.739

You know, when you start specializing and you start looking at data, just on 1 thing that maybe nobody has looked at before you really find out a lot of information about how things.

157

00:20:43.739 --> 00:20:47.939

Are not consistently understood about a service and.

158

00:20:47.939 --> 00:20:57.118

Whole modifications as 1 of those services that we are finding just in the last few weeks that we've started transitioning that there are.

159

00:20:57.118 --> 00:21:01.949

There's so much more need for education for technical assistance.

160

00:21:01.949 --> 00:21:09.388

Where we're finding, you know, that we've not done a great job of communicating with home OD providers what our expectations are.

161

00:21:09.388 --> 00:21:13.108

And that their work will be held to standard.

162

00:21:13.644 --> 00:21:19.703

And will be inspected, so to say, for satisfaction at the end of it.

163

00:21:19.703 --> 00:21:33.834

So those are things that we're really hoping to do from the onboarding process and to have ongoing efforts with existing home modification providers to, to get a better system of service delivery for the individuals. We served.

164

00:21:35.368 --> 00:21:41.818

The super cool stuff happening. We finally have the resources for 2 initiatives.

165

00:21:41.818 --> 00:21:55.169

So that leaves and I put vendor service query last not because they're leading not because they're less than but I wanted you to see how we're pulling responsibilities out of vendor, service coordination, world.

166

00:21:55.169 --> 00:22:10.019

So that they can focus on provider systems so they can spend more time focusing on the key things of their, their core things of their duties. And now they don't have to remember.

167

00:22:10.019 --> 00:22:22.884

Great allocation scores now, they don't have to remember and provider enrollment or does the service need certification or doesn't it you know, is this staff qualified for a new service provider or not?

168

00:22:23.453 --> 00:22:30.294

So it is narrowing down their window of focus. So, they can focus on those other services that.

169

00:22:30.628 --> 00:22:37.169

Or functions that we have that we don't have specialists and so they are going to.

170

00:22:37.169 --> 00:22:45.959

These are the things they do, they provide technical assistance on service definitions, all service definitions. Well, now they won't have to versus the technology and home on.

171

00:22:45.959 --> 00:22:50.278

So that's a little piece waiver requirements budget.

172

00:22:50.278 --> 00:22:56.669

Staff requirements, educational exceptions. All of those things are still vendor service coordinators.

173

00:22:56.993 --> 00:23:09.683

They'll still be provider relations reviews. They're still responsible for facilitating corrective action plans. There's still your contact for maintaining your Seymour provider contract information, like removing services.

174

00:23:09.683 --> 00:23:19.284

You don't want to provide anymore, updating your contact information or services you want to discontinue. That will also follow through vendor service coordinators.

175

00:23:19.588 --> 00:23:26.398

They're still your point person for see more access for new employees, or just continuing for employees to blast.

176

00:23:26.398 --> 00:23:30.209

And they support the regional operations.

177

00:23:30.209 --> 00:23:35.818

Regional offices, or as we start calling, the vendor Service Card is domiciled.

178

00:23:35.818 --> 00:23:40.318

They need people, they still have to have people to participate utilization review.

179

00:23:40.318 --> 00:23:50.548

Mortality review, variance reporting there's all kinds of functions that are regional office that need support and these team members are that support from the provider relations unit.

180

00:23:50.548 --> 00:24:02.459

So, it might take us a little while we're so used to answering every service definition. It might take a little while for vendors are going to get used to saying, hey.

181

00:24:02.459 --> 00:24:08.068

That's an assisted technology or universal design question. Let me refer you to our specialist.

182

00:24:08.068 --> 00:24:20.578

Um, but I, I don't think it's gonna take that long because they're really enjoying using that phrase. So so I don't think it's going to take that long. And I really think people are excited about being able to focus.

183

00:24:20.578 --> 00:24:23.759

Um, fewer things, so they can excel it more.

184

00:24:23.759 --> 00:24:28.648

And that's our goal here. So, um, the impact.

185

00:24:28.648 --> 00:24:43.493

We have consistent structure and supervision. I'm going to show you an outline of what our supervision looks like and tiered supports are centralized and they have supervisors and leaders focused on their areas of expertise, which they've never had before.

186

00:24:45.179 --> 00:24:58.888

Our enrollment specialists, our enrollment rate team focuses on enrollment and rate processes do we are streamlining enrollment and we're centralizing enrollment rates and the processes.

187

00:24:58.888 --> 00:25:06.449

Our assistant or assistant technology, universal design specialist will focus on initiative related services.

188

00:25:06.449 --> 00:25:11.759

For the 1st time, we're going to have dedicated division staff on initiatives.

189

00:25:11.759 --> 00:25:25.528

That we have not had before and in focus on making those services stronger and better for people and growing them and our vendor service coordinators are going to be able to focus on provider systems.

190

00:25:25.528 --> 00:25:32.788

So 1 of the things about that is, I was saying earlier, just as vendor service coordinator, supervisors.

191

00:25:32.788 --> 00:25:36.269 Have different numbers of.

192

00:25:36.269 --> 00:25:48.898

People that is supervised our vendor service coordination caseload. So to say our provider case load is equal as well. We have some vendor service coordinators.

193

00:25:48.898 --> 00:25:53.638

Um, carrying 60 providers and others carrying.

194

00:25:53.638 --> 00:25:59.729

40, so that's 1 of the things that we're working on, distributing those case loads.

195

00:25:59.729 --> 00:26:13.709

Equally as we can across all of the vendor service coordinators in the state, um, working remotely has taught us that we can work remotely. So if we can work remotely, then why does the vendor service coordinator for.

196

00:26:13.709 --> 00:26:24.269

A specialized medical equipment provider need to be in the same town that that provider is. And so there are some types of service delivery that we have left.

197

00:26:24.269 --> 00:26:32.249

Exposure interaction with service providers and so we're really looking at how can we distribute the provider.

198

00:26:32.249 --> 00:26:41.429

Network that we have across our 19 vendor service coordinators and equitable fashion. So, 1 of the things that we're going to try.

199

00:26:41.429 --> 00:26:50.278

Industry workloads is the vendor service coordinators are going to be assigned to work with providers and work with that provider state wide.

200

00:26:50.278 --> 00:26:59.098

So, if your vendor service coordinator is in St Louis, and you are in St Louis and.

```
201
00:26:59.098 --> 00:27:05.669
That vendor service coordinator is going to work with you on all issues
in St Louis and.
202
00:27:05.669 --> 00:27:09.088
Not just so what that does.
203
00:27:09.088 --> 00:27:13.074
Is right now some of you not many of you.
204
00:27:13.134 --> 00:27:27.804
Surprisingly, there's not a lot of providers who cross multiple regions,
but some of you are are 567 different regions and you're working with a
different vendor service coordinator and supervisor in every 1 of those
regions right now.
205
00:27:29.394 --> 00:27:37.163
So, we're going to change that, and now there's still will be a few
providers who have more than 1 vendor service Square because of the sheer
size.
206
00:27:37.523 --> 00:27:50.574
If you're a provider that offers every service we have, and you're
serving over 3000 people that's a little much for 1 vendor service
coordinator. So you might have 2 or 3, but you won't have 7.
207
00:27:50.574 --> 00:27:54.324
so we're trying to decrease that interaction that.
208
00:27:56.009 --> 00:28:07.528
That potential for getting different answers from different people
through streamline our caseload, streamline our supervision and we
focusing.
209
00:28:07.528 --> 00:28:11.189
On consistency of application.
210
00:28:12.144 --> 00:28:12.473
So,
211
00:28:12.473 --> 00:28:13.344
in essence,
```

```
212
00:28:13.344 --> 00:28:14.124
right now,
213
00:28:14.334 --> 00:28:14.784
you know,
214
00:28:14.784 --> 00:28:16.733
that you have a primary region office,
215
00:28:16.763 --> 00:28:17.544
and then you think,
216
00:28:17.933 --> 00:28:20.094
and then I have secondary regional offices,
217
00:28:20.094 --> 00:28:21.834
because I'm in Rolla,
00:28:21.864 --> 00:28:26.574
and I'm in 500 resources for intensive purposes providers will work with
1 vendor,
219
00:28:26.574 --> 00:28:27.233
service coordinator.
220
00:28:27.233 --> 00:28:29.394
I think we identified 5.
221
00:28:30.419 --> 00:28:39.929
Only 5 providers who would have more than 1 vendor service coordinator so
we're working right now to get all of our vendor service Square,
statewide access.
222
00:28:39.929 --> 00:28:53.878
To all of see more billing information, authorization information so that
when their provider contacts them with issues in another region, they
have all the same resources that they do at their own office.
223
```

00:28:53.878 --> 00:29:05.788

So, I think everyone's really excited about that. We hope that's really going to change the conversation that we have of providers and we hope it will make it easier for providers to. 224 00:29:05.788 --> 00:29:10.078 Get answers and remediation no matter where they're at. 225 00:29:10.078 --> 00:29:14.459 So, um, so that's what we are working on there. 226 00:29:14.459 --> 00:29:19.679 So this is our new provider relations structure. 227 00:29:19.679 --> 00:29:24.269 So here are the regions across the top. 228 00:29:24.269 --> 00:29:30.568 And then the, next, the next row is the supervisor or Co supervisor. 229 00:29:30.568 --> 00:29:40.288 And then we have the provider, the 11 provider relations leads by their function, and then the vendor service score is assigned to each 1. so, for example. 230 00:29:40.288 --> 00:29:45.959 Jane Alexander and Steve was, are the vendor service winner supervisors. 231 00:29:45.959 --> 00:29:51.148 Who are going to be assigned to vendor service coordinators who work in St. Louis. 232 00:29:51.148 --> 00:29:55.709 Hannibal and Kirk, so so, um. 00:29:55.709 --> 00:30:06.179 So, we are also implementing a whole different kind of approach to PR, those of you who work in St. Louis probably already have a little bit of feel for that right now. 234 00:30:06.179 --> 00:30:11.848

Because, you know, that the current PR leads Jane and Holly do everything

together.

235

00:30:11.848 --> 00:30:14.939

Um, they tag team, they, you know, they, they worked.

236

00:30:14.939 --> 00:30:21.088

All of the provider information together they're always together they sign their E mails together. We are trying to take that approach.

237

00:30:21.088 --> 00:30:26.759

I'm on a wider basis, so that every Geographic.

238

00:30:26.759 --> 00:30:38.098

Area which tends to line up for the most part with the districts, even though there is some deviations. So that the leads and those districts being Jane and Steve.

239

00:30:38.098 --> 00:30:43.769

Suzanne and Natalie for Central and Heidi and choice for Western. They work as a team.

240

00:30:43.769 --> 00:30:50.278

So, they can back each other up when the other is out. So that, um.

241

00:30:50.278 --> 00:30:57.239

You know, in St Louis cannibals parksville if Steve goes on vacation for 3 weeks.

242

00:30:57.743 --> 00:31:09.653

Which you are not, but it's passive. Jane knows enough about his, the people, he supervises, she knows enough about his providers that she can step in and cover for him while he's on leave.

243

00:31:09.923 --> 00:31:14.544

So that PR always has a PR lead plan for coverage.

244

00:31:15.719 --> 00:31:24.509

Previously, under the previous structure, as a was out at their domiciled the assistant director or director was covering for that PR lead.

245

00:31:24.509 --> 00:31:32.128

So, we're part of org efficiency is centralization. So, the supervisors back each other up.

246

00:31:32.128 --> 00:31:37.138

If there is a provider relations, we get.

247

00:31:37.138 --> 00:31:40.828 Promoted then.

248

00:31:40.828 --> 00:31:47.189

The other remaining provider relations lead absorbed there was for their responsibilities until that's backfill.

249

00:31:47.189 --> 00:31:54.778

Instead of someone acting as a provider relations lead or someone who's not provided relations temporarily.

250

00:31:54.778 --> 00:31:59.098

Providing that support, so we're really trying to look at things in a different way.

251

00:31:59.098 --> 00:32:12.058

You'll notice for supervisor is a little different, so 4 to 6 vendor service coordination. Supervisors. James Steve Suzanne Natalie Heidi and Trov.

252

00:32:12.058 --> 00:32:17.338

They are going to be Co supervised by the regional director and by $\operatorname{myself.}$

253

00:32:17.338 --> 00:32:23.548

So, we have implemented a CO supervision strategy with the divisions.

254

00:32:23.548 --> 00:32:27.898

We felt that the provider relations lead functions.

255

00:32:28.134 --> 00:32:35.903

Is just integral to what occurs at a regional office. They are a part of improvement playing. They're part of quality assurance planning.

256

00:32:36.804 --> 00:32:47.483

They're part of inquiries, investigations, plans of corrections and so they work really, really closely with that regional director and we want to continue that relationship and foster that.

257

00:32:48.864 --> 00:32:52.673

```
But what they're also asking of us is they're, they're asking.
258
00:32:53.009 --> 00:32:58.858
Asking to ensure that not just purely, but myself that I'm accountable.
259
00:32:58.858 --> 00:33:05.459
For making sure that these staff understand what PR is and what those
responsibilities are.
260
00:33:05.459 --> 00:33:11.759
So, um, so we are going to do some Co supervising.
2.61
00:33:11.759 --> 00:33:16.828
We'll start officially starts next month.
262
00:33:16.828 --> 00:33:25.019
So so we'll, we'll let, you know how that goes the beauty of this is, we
are going from 11 PR, leads supervising.
263
00:33:25.019 --> 00:33:29.548
Vendor service coordinators, being supervised by.
264
00:33:29.548 --> 00:33:32.759
I think 7.
265
00:33:32.759 --> 00:33:36.028
7 regional directors, assistant directors.
266
00:33:36.028 --> 00:33:40.709
Decreasing it to 6 PR leads being supervised by 5 regional directors.
267
00:33:40.709 --> 00:33:55.433
And myself, so hopefully, we're hoping for some more consistency, we're
going to collaborate more together and I think that the 2 leads in each
area, working closely together by itself is going to bring consistency.
268
00:33:56.729 --> 00:34:02.308
So, we'll be doing things a little differently. If you scroll on over the
enrollments.
269
00:34:02.308 --> 00:34:09.239
```

Amendment rates and US team and the technology 1st and universal design team are solely supervised by me.

270

00:34:09.239 --> 00:34:14.489

So, just by the contract, if you know.

271

00:34:14.724 --> 00:34:25.614

Have worked have been on boarded as any provider recently. You know, that process is very different and, like I mentioned earlier, we're streamlining that.

272

00:34:25.643 --> 00:34:34.974

So, right now a provider application goes from a vendor service coordinator to their PR, lead to the regional director, or assistant director. And then to me.

273

00:34:35.278 --> 00:34:40.409

And then back, so now it's going to go to the enrollment specialists.

274

00:34:40.409 --> 00:34:49.648

And then to me, and then back, so we're streamlining, we're cutting down and and not only does this allow PR to focus.

275

00:34:49.648 --> 00:34:59.849

It allows regional directors to focus on just a little bit less because they have so many hats and so many subject matter that.

276

00:34:59.849 --> 00:35:03.898

That they're responsible for that might taking on.

277

00:35:03.898 --> 00:35:15.478

This is completely doable and it's been in my wheelhouse all along. It's just something that we work together on. So I, I'm really excited about the possibility of.

278

00:35:15.478 --> 00:35:22.588

Of just, I think everyone that's touched being impacted in a positive way by this change.

279

00:35:24.293 --> 00:35:37.764

So, but to get there, we'll need some feedback. Right? And so hopefully not just our internal stakeholders, but we hope to implement some new processes where we can get feedback from.

```
280
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00:35:38.099 --> 00:35:49.949

Providers, we really don't have a good method today to get feedback from providers on how we're doing. We like you, sometimes only time you hear when something's not working.

281

00:35:49.949 --> 00:35:54.809

And so we need a better way of communicating when things are good.

282

00:35:54.809 --> 00:36:09.719

So we have a balance or receiving your recommendations for enhancements. We need a better way. So that's 1 of the things that we'll be looking at trying to accomplish, maybe through a 360 degree feedback or.

283

00:36:09.719 --> 00:36:15.239

Some sort of survey process in some method about our actual performance.

284

00:36:15.239 --> 00:36:18.778

So, to share with you, our transition timeline.

285

00:36:18.778 --> 00:36:32.639

The and tiered unit otherwise known as a senior living coordinator, their transition actually start in June. So they did a presentation in June, June 1, their supervision.

286

00:36:32.994 --> 00:36:44.123

Changed and then they were spinning that month working on processes working with a previous supervisor to transition the person that was being supervised and to transition that knowledge.

287

00:36:44.844 --> 00:36:51.083

So, as of July 1, all and tiered units or tier 2.

288

00:36:51.478 --> 00:37:02.938

Um, but previously knows, Katie living coordinators are officially on their own specialized unit. So, as of July 1.

289

00:37:02.938 --> 00:37:17.338

That's when the remainder of PR started transitioning. So that's when our vendor service Claire teams transition to new supervisors, our enrollment and rate team started fielding the rate allocation score, communication and enrollment calls.

290

00:37:17.338 --> 00:37:21.719

```
On July 1, because they were.
291
00:37:21.719 --> 00:37:23.753
We changed our rate allocations,
292
00:37:23.753 --> 00:37:28.704
core methodology and so although they're not officially completely on
board until August 1,
293
00:37:29.753 --> 00:37:41.784
they felt that it was important to go ahead and implement because then
they could implement consistently from the 1st point in time that we
switch to a 5 scale system instead of trying to train 40 people.
294
00:37:42.088 --> 00:37:47.579
How to communicate and do that for 1 month so.
295
00:37:47.579 --> 00:38:02.278
The enrollment and rights, and the universal design team are building
processes. They will we're building parameters around. At what point do
we really, really want to see people reach out.
296
00:38:02.278 --> 00:38:09.838
When they have a home, and we tend to see more problems with a larger
home modification projects.
297
00:38:10.914 --> 00:38:24.684
So, we're spending some time doing resources, but we also want to create
a referral process for support coordinators for you are for anyone to
say, hey, I need someone to look this over. Or could you walk through
this? With me? You know, those kinds of things.
00:38:25.019 --> 00:38:25.469
So,
00:38:25.465 --> 00:38:26.635
on July 16th,
300
00:38:26.635 --> 00:38:27.655
just 3 days from now,
301
00:38:27.655 --> 00:38:29.094
the enrollment and rate team,
```

```
302
00:38:29.094 --> 00:38:32.574
and these system technology and universal design team will transition to
me,
303
00:38:32.574 --> 00:38:43.105
officially for supervision what we're spending the month of July working
on processes that also will repeat the same pattern from the June
transition where we meet with the previous supervisors,
304
00:38:43.105 --> 00:38:44.094
the transition,
305
00:38:44.094 --> 00:38:46.344
our processes and knowledge.
306
00:38:47.250 --> 00:38:56.789
So, as of August 1, all of the remaining provider relations team members
are officially under their new supervisor and in their new function.
307
00:38:56.789 --> 00:39:07.860
But we won't be done yet because redesigning a distributing caseload for
our vendor service coordinators with over 600 providers.
308
00:39:07.860 --> 00:39:09.295
Is a Super challenge,
309
00:39:10.074 --> 00:39:21.264
especially in July when people like to take vacations and they want to
relax and and we all deserve that and so to not add any undue,
310
00:39:21.414 --> 00:39:29.425
unnecessary additional stressors on top of all the supervision changes
that we were making and the structural changes.
311
00:39:30.114 --> 00:39:33.025
We decided that we would give us a little bit more time.
312
00:39:33.360 --> 00:39:39.539
To make sure we really evaluate our distributed case loads for vendor
service coordinators. Well.
```

00:39:39.539 --> 00:39:49.260

And that we don't rush that process. So it's our goal to have our vendors service coronation provider teams distributed by August 15th.

314

00:39:49.704 --> 00:39:57.655

And so, once we have that distributed, and everybody knows what they're doing, then we'll start communicating a consistent message out to each provider.

315

00:39:57.655 --> 00:40:05.784

Each provider will get an email saying, even if it's the same vendor service coordinator you've always had, because chances are.

316

00:40:06.150 --> 00:40:15.960

The majority of you aren't going, you're going to know the person you're assigned to. And so, even if it's the same person that you're assigned to, you'll be getting email saying.

317

00:40:16.585 --> 00:40:30.655

I am your vendor service coordinator? Here's how you contact me. This is my supervisor. Here's how you contact them if you are 1 of those providers, who have, who will have more than 1 vendor, service coordinator because of your size, and your reach.

318

00:40:31.644 --> 00:40:35.125

That email will also explain on your vendor service coordinator.

319

00:40:35.429 --> 00:40:40.889

For this geographical area, this person is your vendor service plan for this geographical area.

320

00:40:40.889 --> 00:40:44.730

And here's our supervisors name and contact.

321

00:40:44.730 --> 00:40:54.869

So, we plan to have that completely accomplished by the end of August so that we are truly, truly move forward and incomplete.

322

00:40:54.869 --> 00:41:00.780

Um, by the end of August, so.

323

00:41:02.369 --> 00:41:13.380

So that is I know that was just a lot of information and hopefully, I didn't talk too horribly fast. I had, I don't think I've seen any questions come through the chat.

324

00:41:13.380 --> 00:41:19.170

I know that was a lot thrown out there at you but do you have any questions about what I just shared with? You?

325

00:41:20.369 --> 00:41:28.380

So, Kimberly asked anything change with TCM tax. So TCM packs are a part of phase 2.

326

00:41:28.380 --> 00:41:33.329

They have met, they have presented their.

327

00:41:33.329 --> 00:41:48.114

Proposal to the, the administration, but nothing has been approved nothing has been finalized from which to share. So when when that is finalized, they will do the same thing and they will have an event like this and share that with everybody.

328

00:41:54.869 --> 00:42:04.170

While people are thinking about potential questions, I wanted to share that 1 of the other things that we are doing is we are changing the way we do provider meetings.

329

00:42:04.170 --> 00:42:13.199

So, what I mean, by that is, you all are used to having a quarterly provider meeting at each regional office.

330

00:42:13.199 --> 00:42:17.130

So, we are changing that and we are going to have.

331

00:42:17.130 --> 00:42:24.389

In the 1st, and 3rd quarters of the year, we're gonna have statewide virtual provider meetings.

332

00:42:24.389 --> 00:42:29.099

Our 1st, virtual statewide provider meeting is August 12 at 1 o'clock.

333

00:42:29.099 --> 00:42:32.789

There there will be.

00:42:33.989 --> 00:42:45.809

There will be a registration link distributed through the email blast system that we have next week and we're going to really excited about. That's going to be a little different.

335

00:42:45.809 --> 00:42:59.460

This will be statewide. This will be representation from central office presenting on different subject matters. So Dwayne will come and talk about employment. I'm sure we'll have the.

336

00:42:59.460 --> 00:43:10.855

A specific technology team come on and do some recognition for some providers who are doing some great stuff. I'm sure There'll be right. Stuff involved and changes and so be looking for that.

337

00:43:11.094 --> 00:43:14.965

So, that means the local offices will be having, um.

338

00:43:15.300 --> 00:43:20.489

Regional provider meetings in the 2nd and 4th quarters of the year.

339

00:43:20.489 --> 00:43:27.054

So, we'll do 2 a year statewide for all providers to hear from the bigger picture at large.

340

00:43:27.054 --> 00:43:40.974

And then There'll be 2 at the 2 a year at the local areas to talk about region, specific data or other highlights that they want to share with you. So, we're excited about that as well. So see that you'll be seeing that come out.

341

00:43:41.280 --> 00:43:49.769

Well, do we do have a question? Yeah, if I was trying to scroll back up.

342

00:43:49.769 --> 00:44:04.074

Um, okay, so someone asked to confirm our contact to renew the TCM contract with our local vendor service. So TCM entities work with TCM tax on contracts.

343

00:44:04.889 --> 00:44:11.519

So, I don't know if you're working in a region that maybe doesn't have attack. And so that's why the vendor service printer is doing it.

344

00:44:11.519 --> 00:44:26.039

Um, but TCM contracts are usually managed by the TC and tack. Um, then, I don't know I don't know if there's any changes to that or not, but it's not the vendor service Square is not the point person for that.

345

00:44:27.269 --> 00:44:34.530

So, um, and then someone asked who are the tech 1st and universal design specialist.

346

00:44:34.824 --> 00:44:39.385

And our text 1st is Holly rice super excited.

347

00:44:39.385 --> 00:44:50.815

She's awesomely passionate about technology and our universal design specialist is the amazing Shelley brown from the Albany satellite office.

348

00:44:51.119 --> 00:45:03.630

And, um, although they are all those, they carry a tag for the specific assistive technology or universal design. The reality is those people are going to work in both worlds.

349

00:45:03.630 --> 00:45:09.809

Just 1 of them to a point person, but both worlds. The 3rd person on that team is Jason Omar.

350

00:45:09.809 --> 00:45:14.670

Who is from Pre sale regional office.

351

00:45:14.670 --> 00:45:24.449

And he was previously community living coordinator and so now he is, and it's just a technology and universal design specialist and all 3 of those staff are.

352

00:45:24.449 --> 00:45:28.949

Shift accredited, it says it's a new training or a movement.

353

00:45:28.949 --> 00:45:35.670

To obtain credentials for a staffing for technology, and all 3 of them are obtaining that credential.

354

00:45:36.869 --> 00:45:40.440

So, we're super excited about that.

355

00:45:40.440 --> 00:45:44.010

Okay, why do we have 2 more questions?

356

00:45:44.010 --> 00:45:54.030

The 1st 1 is sorry if you covered this, if a current provider expands to new regional area well, they say with the same PR. Rep.

357

00:45:55.289 --> 00:45:59.489

Yes, so if you're currently a provider.

358

00:45:59.489 --> 00:46:13.889

And let's say you're currently a provider and central Missouri, regional office, and you expand into Kansas City. That's your vendor Service card that you work with. The was Dolby, the vendor service coroner you work with in Kansas City.

359

00:46:16.344 --> 00:46:26.664

Okay, and the next is, we all know, change the cards, so I plugged the division for seeking to improve efficiency and service quality through this process. I may have missed this.

360

00:46:26.664 --> 00:46:35.844

But will there be a method to evaluate the outcomes of this transition? Compared to our current situation, satisfaction, surveys, et cetera.

361

00:46:37.135 --> 00:46:47.844

Sure, so we are in the process of developing well, 1 for we do have to have outcomes we do have to be able to measure our performance and that's still in development.

362

00:46:48.264 --> 00:46:52.344

But yes, right now there is none but 1, and I had spoken to this.

363

00:46:52.710 --> 00:46:56.309

I would like to design.

364

00:46:56.309 --> 00:47:03.539

Some ways to be able to obtain stakeholder feedback. The stakeholder is not just providers. It's also division staff.

365

00:47:03.539 --> 00:47:15.389

So, we currently have a quarterly pull survey for divisions staff, but that's not a function specific kind of thing like this. So, I'm a big believer in 360 degree feedback.

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366
00:47:15.389 --> 00:47:24.389
When I was the supervisor at Rolla, I used that at the regional office
when evaluating my vendor service coordination performance.
367
00:47:24.389 --> 00:47:38.130
And and we used to have a survey that, after provider relations went out
and completed a PR review providers were given a link to a survey where
they could provide feedback. And that.
368
00:47:38.130 --> 00:47:43.500
Surveys long defunct it stopped working. It wasn't reinvented.
369
00:47:43.500 --> 00:47:48.840
And I would like to embrace something like that again.
370
00:47:48.840 --> 00:47:51.929
Um, because I think consistent feedback.
371
00:47:51.929 --> 00:47:56.610
And in live feedback where you can actually take action in a moment.
372
00:47:56.610 --> 00:48:02.820
And as well as do a look behind is really helpful, and we don't have a
good way to do that right now. So it is something we're looking at.
373
00:48:10.739 --> 00:48:16.829
If you have any more questions out there.
374
00:48:16.829 --> 00:48:24.960
No, I don't see any more that have come up. I've answered all the ones
that I have in my chat box.
375
00:48:25.704 --> 00:48:27.264
Well, that was a lot of information.
376
00:48:28.585 --> 00:48:43.465
It said, this event is being recorded, it will be posted online and
available for you to review or to share with anyone that, you know, that
was unable to attend this session. So we really appreciate your time.
377
00:48:43.704 --> 00:48:45.295
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We're really excited about.

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378
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00:48:45.630 --> 00:48:52.320

The changes that were undergoing, we hope you'll see a difference and we're really looking forward to your feedback and.

379

00:48:52.320 --> 00:48:58.800

And again, we'll look at a way to design that until then you guys know where I'm at.

380

00:48:58.800 --> 00:49:09.119

You have all the players involved with our provider relations redesign and just as always just encourage you to reach out with your concerns.

381

00:49:09.119 --> 00:49:13.019

We really do want to grow and change and we can only do that with great feedback.

382

00:49:13.019 --> 00:49:21.000

So, thank you for attending today. I hope you get as excited to Diane, or at least about some part of that and that it.

383

00:49:21.000 --> 00:49:25.590

Makes me feel like maybe there will be a change and maybe something can be made better.

384

00:49:25.590 --> 00:49:30.119

So, appreciate your time and look for the recording.

385

00:49:30.119 --> 00:49:31.440

Thank you.